



August 14, 2020

Dear Friends,

We are writing to say farewell as ANALYZE Inc. is coming in for a soft landing after 34 years of working with each of you in one capacity or another.

Today, we announce the closing of ANALYZE's Consulting and Laboratory Services business as of September 30, 2020. We will finish the work which we have in-house and should complete all of our obligations by the end of October. For those of you who have depended upon us for regular QC and materials characterization services, we will work with you to find other labs to fulfill your needs.

We have enjoyed our time together! You have provided us with a livelihood which has allowed us to feed our families, shelter in our homes, educate our children and have the opportunity to work with some of the most interesting folks ever to grace our planet. We have relished the opportunity to participate in a life-time of continuous learning. There was rarely a dull day for us at ANALYZE.

We send our thanks for partnering with us in the past and our best wishes to each and every one of you for continued success in life!

Take care, be of stout heart and mush on!

A handwritten signature in black ink, appearing to read "Steve".

Writing on behalf of Cole, David, Hilda, Jeff, Steven H., Vivian and all of our current and former colleagues at ANALYZE